

## Message Text

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ACTION IO-14

INFO OCT-01 ISO-00 CIAE-00 DODE-00 PM-05 H-02 INR-10

L-03 NSAE-00 NSC-05 PA-02 SP-02 SS-15 ICA-20

AF-10 ARA-14 EA-12 EUR-12 NEA-11 AID-05 EB-08

OMB-01 TRSY-06 AGRE-00 SIL-01 LAB-04 OES-07 /170 W

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R 061945Z JUN 78

FM USMISSION USUN NEW YORK

TO SECSTATE WASHDC 1812

INFO USMISSION GENEVA

UNCLAS SECTION 01 OF 02 USUN NEW YORK 02294

E.O.11652:N/A

TAGS: AORG, OCON

SUBJECT: UN ADMINISTRATION: CPC 18TH SESSION 1ST PART -

EVALUATION OF PUBLIC ADMINISTRATION AND FINANCE.

USDEL REPORT #9

1. SUMMARY. JIU INSPECTOR BERTRAND INTRODUCED HIS EVALUATION REPORT ON THE UN PUBLIC ADMINISTRATION AND FINANCE PROGRAM, 1972-1976 (JIU/REP/1978/2 OR E/1978/42) IN THE AFTERNOON OF JUNE 1. GENERAL COMMENTS BY CPC MEMBERS WERE MADE THE SAME DAY AND MOST OF JUNE 2 UNTIL DISCUSSION SUSPENDED TO PERMIT INTRODUCTION OF THE INTERNAL EVALUATION OF SOCIAL DEVELOPMENT BY ASYG SIPILA. CONSIDERATION OF RECOMMENDATIONS WILL CONTINUE JUNE 5. END SUMMARY

2. IN INTRODUCING HIS REPORT INSPECTOR BERTRAND URGED THAT THE DIVISION OF PUBLIC ADMINISTRATION AND FINANCE NOT BE VICTIMIZED BECAUSE HIS EXTERNAL EVALUATION WAS SO STERN IN COMPARISON WITH THE INTERNAL EVALUATIONS OF OCEAN ECONOMICS AND TECHNOLOGY AND OF SOCIAL DEVELOPMENT. HE REVIEWED SOME OF THE DIFFICULTIES IN MAKING THE  
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EVALUATION, WHICH WAS THE FIRST SUCH CARRIED OUT AND THEREFORE EXPERIMENTAL IN ITS TECHNIQUES. SOME OF THE DIFFICULTIES WERE DUE TO THE LENGTH OF THE PROGRAM'S LIFE, ITS REORGANIZATION WHEN PUBLIC FINANCE WAS ADDED TO ITS RESPONSIBILITIES, AND THE GENERALITY (IN COMMON WITH THE REST OF THE UN PROGRAM SECTORS) OF ITS OBJECTIVES. HE ALSO NOTED THE TREMENDOUS MATERIAL

DIFFICULTIES ENCOUNTERED IN TRYING TO SOLICIT BY MAIL QUESTIONNAIRE THE VIEWS OF END-USERS. HE RE-EMPHASIZED THE PRIMARY IMPORTANCE HE ATTRIBUTED TO ADOPTING CONCRETE, FIXED-TERM OBJECTIVES (RECOMMENDATION 1), AND LAID CONSIDERABLE STRESS ALSO ON HIS PROPOSAL FOR BUILDING UP A NETWORK OF CORRESPONDENTS (RECOMMENDATIONS 2 AND 3) WHO COULD BE BOTH CLIENTS AND COLLABORATORS IN THE PROGRAM'S WORK.

3. A NUMBER OF DEVELOPING COUNTRIES REITERATED THE IMPORTANCE THEIR COUNTRIES ATTACH TO PUBLIC ADMINISTRATION AND TO TECHNICAL ASSISTANCE IN THIS AREA. FOR THESE REASONS THEY WOULD NOT WISH TO SEE THE LIFE OF THE DIVISION THREATENED.

4. CONSIDERABLE ATTENTION WAS GIVEN TO THE ASSOCIATED BACKGROUND REPORT ON ACTIVITIES OF THE UN SYSTEM RELATED TO UN PROGRAM OF PUBLIC ADMINISTRATION AND FINANCE (E/AC.51/93/ADD.L). BELGIUM AND OTHERS NOTED THAT THE ENORMOUS PROGRAM IN THIS FIELD CARRIED OUT BY THE IMF MIGHT OBTAIN THE NEED FOR THE UN TO HAVE ANY PROGRAM AT ALL, AND BELGIUM SUGGESTED THAT INSTEAD OF A LARGE SECTION IT MIGHT BE PREFERABLE TO HAVE JUST A NUCLEUS OF ADMINISTRATORS WHO COULD CALL ON THE ASSISTANCE OF EXPERT CONSULTANTS FOR SHORT PERIODS. INSPECTOR BERTRAND, GHANA, AND OTHERS SPOKE AGAINST UNCLASSIFIED

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THE IDEA OF USING A CORPS OF CONSULTANTS, WHICH, INTER ALIA, WOULD BE VERY EXPENSIVE.

5. PAKISTAN, BELGIUM, AND INDIA ALL CALLED ATTENTION TO THE TABLE ON P. 1, ANNEX II OF THE ASSOCIATED REPORT AND CHALLENGED THE FIGURES FOR UNDP EXPENDITURES IN THE FIELD WHICH, IF TRUE, INDICATED THAT ONE-THIRD OF ALL UNDP FUNDS WENT FOR PUBLIC ADMINISTRATION AND FINANCE. (FOLLOWING AN OVERNIGHT SEARCH FOR THE ANSWER, THE CHAIRMAN REPORTED THAT THE TABLE SUPPLIED BY THE UNDP WAS THE RESULT OF CASTING A VERY FINE NET. THE PROJECTS, WHICH INCLUDED ALL WITH A PUBLIC ADMINISTRATION COMPONENT, COVERED SUCH FIELDS AS AGRICULTURAL FINANCE, STATISTICS, MANPOWER PLANNING, LABOR LAW, FAMILY PLANNING, ETC.)

6. A NUMBER OF STATES TOOK ISSUE WITH THE NEED EXPRESSED IN THE JIU REPORT FOR BETTER IDENTIFYING THE PROGRAM'S CLIENTELE AND THE JIU PROPOSAL FOR A BROAD-BASED CLIENTELE INCLUDING NGO'S, ACADEMICIANS, AND THE LIKE. YUGOSLAVIA, GHANA, BELGIUM, PAKISTAN, ARGENTINA, AND USSR ALL SAID THE CLIENTELE SHOULD BE THE

DEVELOPING COUNTRIES. USSR ALSO SAID SPECIFICALLY THAT THE CLIENTELE SHOULD NOT INCLUDE STUDENTS OR SCIENTIFIC CIRCLES IN DEVELOPED COUNTRIES. USSR FURTHER EMPHASIZED THAT ATTENTION SHOULD FOCUS ON THE PUBLIC SECTOR. BERTRAND SUBSEQUENTLY AGREED THAT DEVELOPING COUNTRIES SHOULD BE THE PRIMARY CLIENTS, BUT HE REAFFIRMED THAT THE SECONDARY CLIENTS SHOULD BE MORE BROADLY BASED FOR THE PROGRAM TO HAVE OPTIMUM UTILITY.

7. US (STIBRAVY) CHARACTERIZED THE REPORT AS GOOD, TIMELY, AND EXTREMELY IMPORTANT. AGREEING WITH PREVIOUS SPEAKERS THAT THE THIRD WORLD GOVERNMENTS SHOULD BE

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THE PRIMARY CLIENTS, HE THOUGHT THE SUBJECT SHOULD BE ONE OF GREAT INTEREST TO THEM. NOTING THAT THE REPORT WAS A TOUGH ONE, HE DECLARED THAT EXTERNAL EVALUATIONS SHOULD BE TOUGH WHERE JUSTIFIED IF THEY ARE TO SERVE THE FUNCTIONS THEY ARE TO PERFORM. IN GENERAL, HE BELIEVED THE RECOMMENDATIONS IN THE REPORT WERE WORTHY OF ENDORSEMENT BY THE CPC AND NOTED THAT THE SYG HAD ACCEPTED THEM ALMOST IN TOTO. HE SAID THE CPC SHOULD BE LOOKING AT THE REPORT IN TERMS OF THE UN SYSTEM AS A WHOLE, AND TRY TO DETERMINE WHICH ELEMENTS SHOULD BE MORE PARTICULARLY ADDRESSED IN LIGHT OF WHAT IS GOING ON ELSEWHERE. PAGE 11 OF THE REPORT NOTED THAT BOTH IBRD AND IMF ARE BETTER ABLE THAN THE UN TO ADDRESS PROBLEMS IN PUBLIC FINANCE, AND THIS SHOULD NOT BE IGNORED. THE PROBLEM WAS TO DETERMINE WHICH TASKS SHOULD BE CARRIED OUT BY WHICH BODIES.

8. DETAILED REVIEW OF THE RECOMMENDATIONS WAS TO  
CONTINUE JUNE 5. YOUNG

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## Message Attributes

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